

Present, past, and future



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This fall 2025 issue of the Canadian Journal of Physician Leadership (CJPL) focuses on various types of learning. A national review of Canadian data in pathologists' well-being and workload addresses a much-needed area of learning. Another article addresses the impact of physician leaders with formal training in quality improvement on one of British Columbia's health authorities. Dr. Giuseppe Guaiana argues the benefits of embedding research in rural hospitals and the role of physician leaders in relation to that. Dr. Sandra Fisman looks back on her experience as a senior clinical academic physician leader, outlining milestones and related challenges and opportunities. Dr. Carlos Yu addresses "presence" in physician leadership, commenting on the need for such self-management skills for physician leaders. In their series on health economics, Drs. Hoch and Dewa explain how leaders can use cost-effectiveness data. And a book review looks at conflict resilience and the leadership lessons the reviewer learned.

This issue marks the end of my second year as the editor-in-chief of *CJPL*. It is timely for me to consider here these last couple of years for *CJPL* and its expected future for the next few years. From a content aspect, we have structured *CJPL* to include special ongoing sections, such as health economics and rural physician leadership. We have published scientific articles on physician leadership and related matters, and we have continued to publish viewpoints and book reviews. From a process aspect, we have added an associate editor, section leaders, and new perspectives including updated guidelines for authors and more. And from a format aspect, we have redesigned *CJPL* for reader friendliness and more. The near future of *CJPL* involves adding a health informatics section, restarting a coaching corner, and further marketing to additional stakeholders.

I thank all involved with *CJPL* and I hope to continue to contribute to it as its editor-in-chief and to Canadian and other physician leadership more generally in the years to come. Input on *CJPL*'s content, process, style, and format is always welcomed. Please share your comments and ideas with me and/or any of the *CJPL* team members. Thank you for your readership.

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